



Larry Hogan  
Governor

Boyd K. Rutherford  
Lt. Governor

Mary Pat Seurkamp, Ph.D.  
Chair

James D. Fielder, Jr., Ph. D.  
Secretary

Date: July 1, 2022  
To: Segmental Advisory Council  
From: Dr. James D. Fielder, Jr., Secretary   
Subject: 2022 Report on Best Practices and Annual Progress toward the 55% Completion Goal

Please circulate this memo to appropriate campus personnel.

Since 2012, the Maryland Higher Education Commission (MHEC) has produced an annual report documenting best practices and progress toward the State's 2025 completion goal. These reports appear on the MHEC website at

<http://www.mhec.state.md.us/publications/Pages/research/index.aspx> under Student and Academic Affairs.

Past editions of this report have demonstrated that colleges and universities are carrying out a wide range of activities designed to increase degree completion. For the 2022 report, MHEC seeks to focus on successes and challenges. Therefore, institutions are asked to report on their 1) three most effective initiatives tied to student success, sharing the evidence of effectiveness and 2) two initiatives that were implemented in the past five years that, upon measuring effectiveness, showed little to no impact.

In addition, each institution is invited to review and comment on the degree targets MHEC has established for the institution, as indicated in the 2021 report that can be found here.

[2021 p 196 Report on Best Practices and Annual Progress Toward the 55% Completion Goal \(maryland.gov\)](http://www.maryland.gov/2021_p_196_Report_on_Best_Practices_and_Annual_Progress_Toward_the_55%_Completion_Goal)

Those institutions that choose to submit a report should provide a narrative report, not to exceed four printed pages or approximately 1,500 words by Tuesday, September 20, 2022. Appendices may be included in addition to the report. Institutions must use the link provided to upload the report materials to the Google form (<https://forms.gle/rpc169MGd2CD1RPi8>). Any comments on the degree target may be included in the report.

If you have any further questions about the report or the institutional targets, please feel free to contact Dr. Barbara Schmertz ([Barbara.Schmertz@maryland.gov](mailto:Barbara.Schmertz@maryland.gov)) directly. Thank you for your continued cooperation.